Results for the First Nine Months of 2019 8 November 2019





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Glossary: € = Euro; (F)Y = (financial) year(s); M = month(s); M = percentage; a = actual; acc. = according; approx. = approximately; e = expected; k = thousand(s); m = million(s); N/A = not applicable; MS = multiple sclerosis; CAR T cell = chimeric antigen receptor T cells; G-BA = Federal Joint Committee (The highest decision-making body of the joint self-government of physicians, dentists, hospitals and health insurance funds in Germany)



Compelling a challenging market environment

- Revenue growth of +4.6% with +0.5% more treated patients in first nine months of 2019
- EBITDA margin at 10%; but EBITDA as expected down by -4.9% (yoy) due to various contrary effects^{*}
- Excessive regulation and bureaucratization by the legislator, hot summer and Campus Bad Neustadt ramp-up effects weigh on business
- Operational challenges at all our locations are addressed, but will take more time for earnings effects to materialize
- Highly specialized acute care offers, unique cross-sectoral Campus model, sharpening of classical hospital processes, digitalization and telemedicine as key strategic solutions to excel
- Invest, strategy and finance committee on behalf of the supervisory board of RHÖN-KLINIKUM AG approved the establishment of Medgate Deutschland GmbH**

** RHÖN is the majority holder of new co. with 51%; Approval after reporting period ending 30 Sept. 2019

^{*} Detailed explanation next to the P&L on page 5



- Ensuring optimal bed occupancy, length of stay and discharge management
- Establishment of **command and control tools** for chief physicians and hospital managers



- Triage and control of patients flows with additional support by new tele medical offers
- Integrative and cross-sector approach per site further developed:
 Telemedicine, before outpatient medicine, before acute inpatient medicine and rehab
- **Retention** and **further recruitment** of **skilled personnel** in all medical areas



- Pursuit of alternative reimbursement models at regional levels based on prevention
- Improvement of revenues through the group-wide application of an AI-assisted coding software

Key P&L figures First Nine Months of 2019



Performance [*] in € millions	9M 2019		vs. 9M 2018	
Revenue	970.8	100.0%	4.6%	(
Other income	168.6	17.4%	25.4%	
Material exp.	-300.1	30.9%	7.5%	5 \
Personnel exp.	-644.1	66.4%	8.6%	
Other exp.	-97.5	10.1%	10.7%	
EBITDA	97.5	10.0%	-4.9%	/ /(
D&A	-51.7	5.3%	14.1%	$\langle \rangle$
EBIT	45.8	4.7%	-19.9%	
Financial result	-1.8	-0.2%	>-100%	(
Income taxes	-6.2	0.6%	-31.1%	6
Consolidated profit	37.8	3.9%	-20.6%	

Detailed explanation of P&L effects

- Besides price-volume-effects and regulatory interventions, revenues are impacted by a stronger case-severity-mix in acute-care areas, CAR T-Cell therapy and higher negotiated receipts for university ambulance centers
- Other income is driven by a +€30m provision release from lapsed warranties of the Helios transaction, additional income for MS treatments and compensations for the education of health students
- Increase in material expense is mainly affected by more cost-intensive services and extra costs for treatments of MS and CAR T-cell therapy
- A higher head-count, tariff agreement pay rises, share-based payments to former mgmt board members and salaries for health students which are fully reimbursed under other income are impacting personnel costs
- EBITDA percentage decrease influenced by above described P&L effects and a €20m one off from separate accounting in 2018
- Increased D&A based on commissioning of Bad Neustadt campus and application of new leasing standard (IFRS 16)
- Newly emitted registered bond (2019) and promissory loan note (2018) result in higher interest expenses

Core balance sheet positions as of 30 September 2019





RHÖN shows a strong financial solvency, solid balance sheet ratios... High Equity ratio of **72%** \geq Net Liquidity of €+72m \geq Net Debt/EBITDA <0 and a well coordinated multi-stage financial strategy... \succ 2017 revolving loan facility of €100m (not drawn by 30 September 2019) 2018 promissory loan notes of €100m (Schuldscheindarlehen: 5, 7 and 10 year tranches) 2019 registered bonds of €60m (Namensschuldverschreibung: maturity of 20 years)



Guidance confirmation



Regulatory environment in 2020

- DRG price inflator at 3.66% for 2020*; Fixed cost degression discount set to be at -35% (no changes to 2019)
- Minimum staffing levels in nursing care also relevant for heart surgery and neurology wards incl. stroke units
- €500m nursing allowance "Pflegezuschlag" to be abolished, €200m to be transferred to the fed. base rate (+0.30%)
- Effects of new nursing regulation expected to be in the low € double-digit million range for RHOEN in 2020

* Final DRG inflator expected to be lower due to negotiations on individual state levels

Appendix DRG price regulation in 2020 at a glance





Appendix Shareholder base





* Shareholders with less than 3% of total voting rights



Financial calendar 2020

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	24 March 2020	Publication of annual financial report 2019 Annual press conference	
	7 May 2020	Publication of Q1 financial report 2020	
	3 June 2020	Annual General Meeting	
	6 August 2020	Publication of H1 financial report 2020	
	6 November 2020	Publication of Q3 financial report 2020 Conference call	

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